

Corporate Profile  
2023

# Contributing to the Creation of a Sustainable Society through Our Energy and Environment Businesses



Since its foundation in 1923, Fuji Electric has pursued innovation in energy and environment technology to make broad contributions to the world in the fields of industrial and social infrastructure.

Global society is currently engaged in a movement to achieve economic growth while simultaneously addressing social and environmental issues. This commitment can be seen in the adoption of the United Nations Sustainable Development Goals, a set of goals for realizing a sustainable society, and the Paris Agreement, an international framework for combating global warming. Companies, too, have come to be expected to take part in proactive efforts toward these goals as responsible members of society.

The direction indicated by Fuji Electric's corporate philosophy and management policies coincides with the goals of global society. We are thus committed to working together with our customers and business partners to help resolve social and environmental issues through the creation of products and systems that efficiently utilize electricity and heat.

Acting in accordance with our corporate slogan of being "enthusiastic, ambitious and sensitive," we will utilize the comprehensive strengths of dedicated teams of diverse individuals to contribute to the creation of a sustainable society through our energy and environment businesses.

Michihiro Kitazawa  
Chairman of the Board CEO

Shiro Kondo  
President and COO



## Corporate Philosophy

### Corporate Mission

We, Fuji Electric, pledge as responsible corporate citizens in a global society to strengthen our trust with communities, customers and partners.

Our mission is to:

- Contribute to prosperity
- Encourage creativity
- Seek harmony with the environment

### Slogan

To be enthusiastic, ambitious and sensitive.

## Management Policies

1. Through our innovation in energy and environment technology, we contribute to the creation of a responsible and sustainable society.
2. Achieve further growth through our global business expansion.
3. Maximize our strengths as a team, respecting employees' diverse ambition.

## Brand Statement

### *Innovating Energy Technology*

### Brand Promise

Through our pursuit of innovation in electric and thermal energy technology, we develop products that maximize energy efficiency and lead to a responsible and sustainable society.

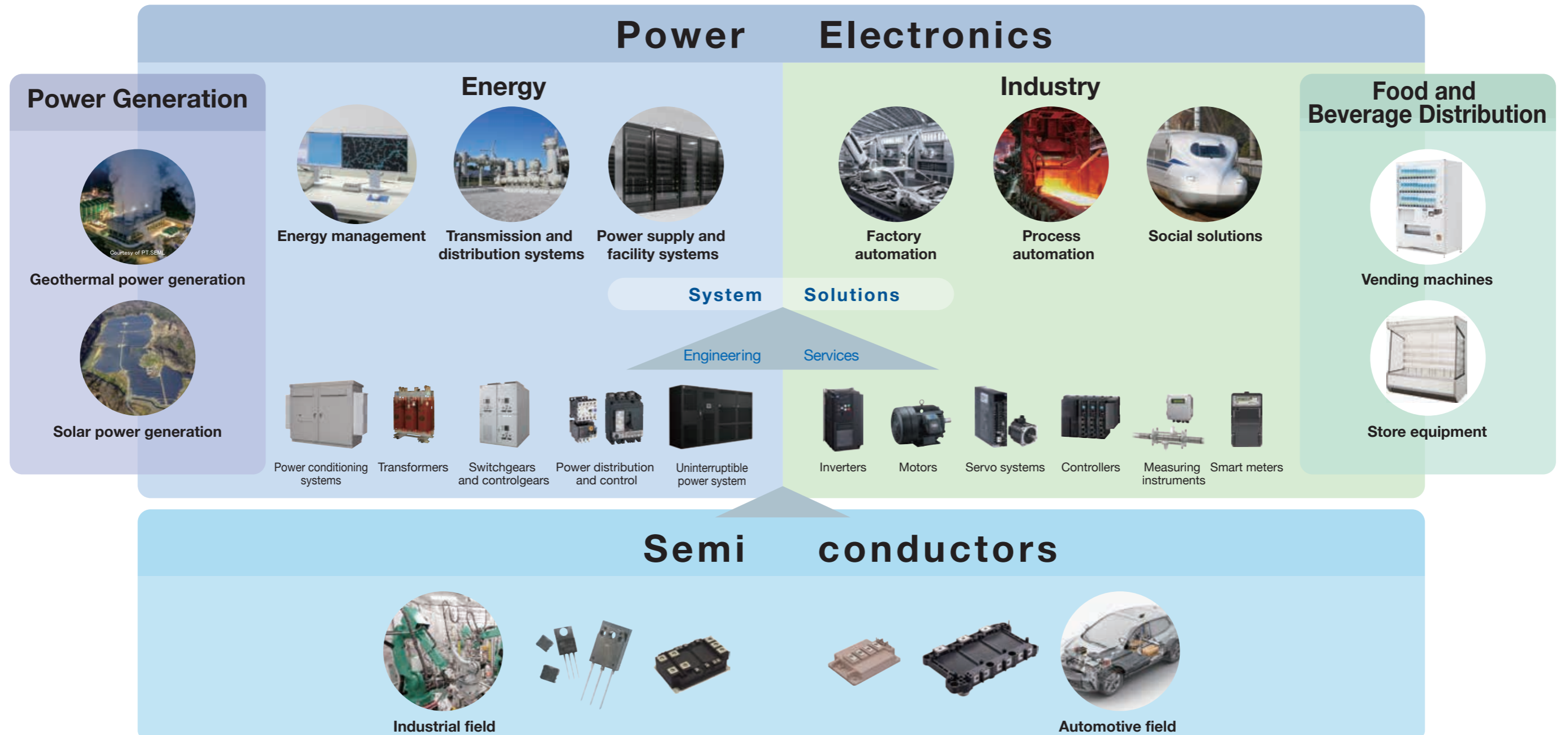
# Fuji Electric's Energy and Environment Businesses

Fuji Electric is diligently pursuing synergy between its core power semiconductor and power electronics technologies, and is contributing to the realization of a responsible and sustainable society in the fields of industrial and social infrastructure through its four businesses in Power Electronics, Semiconductors, Power Generation, and Food and Beverage Distribution.

Clean energy

Stable supply of energy

Energy saving Automation



## Priority SDGs to be Addressed through Our Businesses



7 AFFORDABLE AND CLEAN ENERGY  
Spread of renewable energy use  
Improvement of energy efficiency



9 INDUSTRY, INNOVATION AND INFRASTRUCTURE  
Reduction of CO<sub>2</sub> emissions from industrial processes  
Reinforcement of social and industrial infrastructure



11 SUSTAINABLE CITIES AND COMMUNITIES  
Building safe and secure urban infrastructure services  
Development of sustainable transport systems



12 RESPONSIBLE CONSUMPTION AND PRODUCTION  
Efficient use of natural resources  
Rigorous management and reduction of emissions of chemical substances and waste



13 CLIMATE ACTION  
Reducing society's CO<sub>2</sub> emissions through products  
Reducing GHG emissions during production

# Power Electronics Energy

Fuji Electric contributes to stabilizing the supply of energy by maximizing and controlling the output of renewable energy and providing substation facilities that support the power infrastructure of industry and society. For customer facilities, we provide optimal energy supply and demand control solutions through energy management systems, and contribute to the stable operation of facilities by offering a full range of electrical equipment that leverage our extensive engineering experience.

## Grid stabilization solutions



Power grids are being increasingly required to connect mass quantities of renewable energy sources to achieve carbon neutrality. Against this backdrop, we are helping to stabilize power supplies through the forecast of power demand and renewable energy system output to optimize the control of power generation, transmission, and storage facilities.

- Grid monitoring and control systems
- Large storage battery systems and VPP solutions

## Energy management systems



Our EMS reduces environmental loads through "visualization" via real-time measurement of energy usage, "clarification" through analysis of operation statuses, and "optimization" by optimizing the operation of entire facilities. It packages the expertise we cultivated in smartifying our own factories. We offer our energy management systems as a solution that achieves optimal energy supply and demand control.

### Applicable fields

- Semiconductors • Assembly industry
- Buildings and facilities • Food • Steel • Railways

## Transmission and distribution systems



We offer a full lineup of transformers, switchgears and controlgears, and other products necessary for substation facilities, ranging from extra-high voltage to low voltage, as well as monitoring and control, preventive maintenance, and maintenance services. These systems support industrial and social power infrastructure and contribute to the stable supply of energy.

- Transmission and distribution monitoring and control systems
- Substation facility solutions
- Industrial power supplies
- Power supply equipment for railways

## Comprehensive electrical equipment solutions



In addition to our extensive product lineup, we utilize our vast engineering experience to provide customers with a full range of electrical equipment, including substation equipment, UPSs\*, and emergency power generation equipment for applications ranging from optimal system design to installation work, monitoring and control, and maintenance services. In overseas markets where demand for electric power is strong, we provide highly reliable, compact, and lightweight systems that contribute to stabilizing the supply of electric power and operation of facilities. \* UPS: Uninterruptible power system

- Data center power systems
- Switchboard solutions
- Control board solutions

## Main products

### Power supplies



Power conditioning systems (PCS)



String-type power conditioning systems



Uninterruptible power system (UPS)

### Transmission and distribution



High-capacity transformers



High-capacity rectification equipment



Molded transformers



Vegetable-oil transformers

### Switchgears and controlgears



Environmentally friendly C-GIS



High-voltage switchboard

### Power distribution and control



Magnetic switches



Molded-case circuit breakers



## Services

We offers services throughout the entire life cycle of its products. Our call centers in Japan and other countries respond to customer inquiries received via telephone or our website 24 hours a day, 365 days a year, contributing to higher levels of customer satisfaction.

# Power Electronics Industry

Combining power electronics products with measuring instruments and the Internet of Things (IoT) will facilitate the advance of factory automation and visualization to increase productivity and save energy. Introducing preventive maintenance and optimizing maintenance operations, support the stable operation of facilities. Fuji Electric provides highly reliable products for the railway and ship industries, contributing to the safety and security of social infrastructure.

## Assembly processing solutions



Our highly efficient inverters, servo systems, which are equipped with our proprietary power semiconductors, and motors, support customer production facilities and contribute to automation through high-precision, high-speed control. In addition, these solutions contribute to productivity improvement through preventive maintenance that automatically detects signs of abnormality by collecting various types of data.

- High-performance motion systems for assembly and processing
- Assembly process data collection system (OnePackEdge)

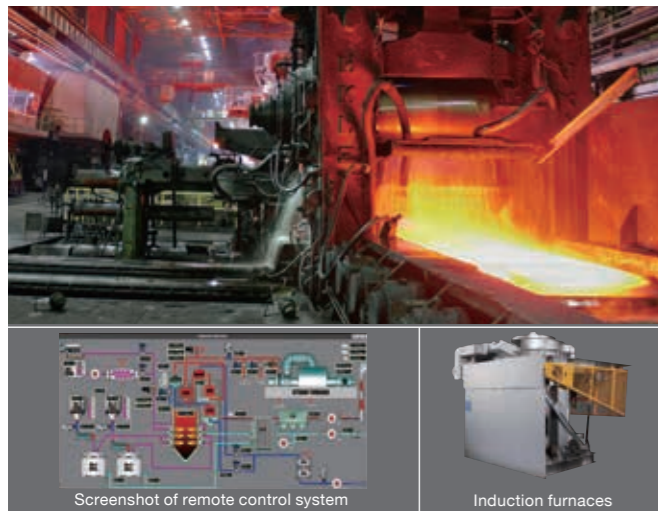
## Transportation solutions



For railcars, we offer drive systems and fully active damper drive systems for high-speed trains, and door systems and auxiliary power supply systems for urban railways, contributing to safe, reliable, and riding comfort. For ships and ports, we offer the world's smallest\* SOx scrubber system, electric propulsion systems, and onshore harbor power supply systems that help reduce air pollution and realize carbon neutrality. \* As of 2020, based on Fuji Electric's data

- High-speed rolling stock drive systems, door systems, external power supplies
- SOx scrubbers, electric propulsion systems, and land-based power supply systems

## Material plant solutions



We help customers achieve highly efficient energy use by offering motors, inverters, measuring instruments, control equipment, and their integration systems, such as monitoring and control systems, operational management system, as well as optimal control technologies. We support the highly efficient and stable operation of customer facilities and contribute to the production of high-quality products.

- Instrumentation and control systems
- Plant monitoring and control systems
- Monitoring and control systems for cement plants
- High-speed drive control systems
- High-speed control systems for steel and non-ferrous plants
- Industrial electric heating products

## Service solutions



We offer various maintenance services for the entire life cycle of customer equipment. Our products contribute to labor savings and optimization of maintenance operations through integrated management and analysis of operation and inspection maintenance data using cloud and IoT technologies, and early detection of signs of abnormalities through continuous monitoring of motor vibration.

- Comprehensive smart security services
- "Wiserot" diagnostic system for rotating machines

## Main products

Drive equipment				Measuring equipment				Control equipment		Preventive maintenance		Transport	
Low voltage inverters	Motors	Servo systems	Medium-voltage inverters	Ultrasonic flowmeter for steam applications	Gas analyzers	Smart meters	Radiation monitoring post	Controllers	HMI	Facility information collector	Diagnostic system	Drive systems for high-speed railcars	Passenger door systems

## Services

Our technical service center handles all inquiries related to drive equipment, factory automation equipment, measuring instruments, and other components. We also make it possible to receive responses to inquiries via our website as part of our efforts to further improve customer service.

# Semiconductors

Fuji Electric's power semiconductors achieve low-loss and high-efficiency power conversion in the industrial and automotive fields and contribute to downsizing and energy saving of equipment and facilities.

## Industrial field



We offer power semiconductors that meet high quality standards and achieve power conversion efficiency for labor-saving and IoT-ready industrial machinery and wind and solar power generation equipment. Our aim is to develop even higher performance semiconductor components such as 7th-generation IGBT modules and SiC devices and to contribute to equipment that is more compact and boasts greater energy savings with our advanced packaging technology.

- **For small-capacity applications**  
Power supplies TVs and air conditioners Mini UPS\*
  - **For medium-capacity applications**  
Inverters Machine tools Industrial robots  
Uninterruptible power systems
  - **For large-capacity applications**  
Wind power generation Solar power generation Electric railway
- \*UPS: Uninterruptible power system

## Automotive field

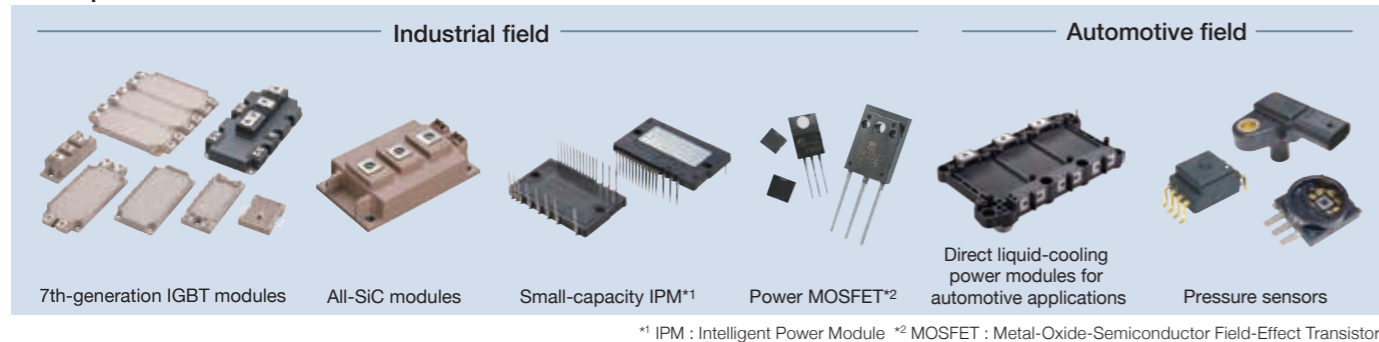


We offer power semiconductors for EVs (hybrid and electric vehicles) and gas-engine vehicles. For EVs, we offer proprietary direct water-cooled packaging technologies, RC-IGBT\* technologies, and SiC technologies that are highly efficient, compact, lightweight, and reliable.

\*RC-IGBT: Reverse-Conducting Insulated Gate Bipolar Transistor

- **Powertrain**  
Engine, transmission, inverter, converter
- **Chassis**  
Brake, steering
- **Body**  
Lights, air conditioner

### Main products



# Power Generation

Fuji Electric provides one-stop services from design and manufacturing to on-site installation, commissioning, and after-sales services and contributes to the realization of a decarbonized society.

## Renewable energy



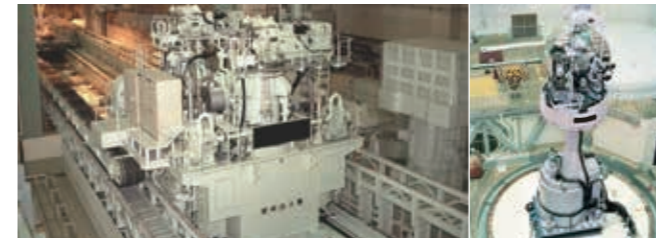
- **Geothermal and hydro power generation**  
We offer flash and binary geothermal power generation products. We are leading the world with our expertise cultivated over many years. We provide existing hydro power facilities with upgrades that improve efficiency, output, and environmental performance.
- **Solar and wind power generation**  
Our products contribute to the expansion of renewable energy use by stabilizing power systems through battery-based output stabilization control, as well as by utilizing our technologies to integrate entire plants, including our industry-proven high-efficiency power conditioners, peripheral equipment, and on-site construction projects.

## Thermal and geothermal after sales services



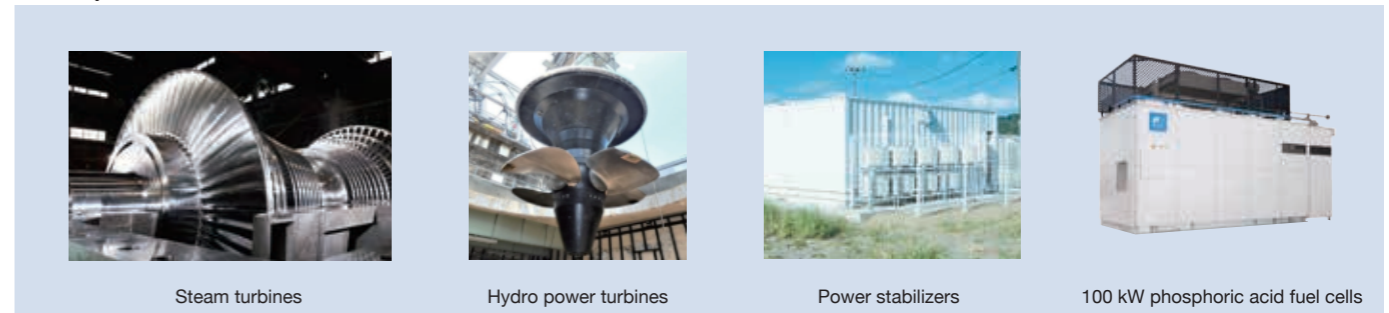
Our services improve the ability of existing thermal and geothermal power generation facilities to adjust the supply and demand of electric power in order to respond to increased usage of variable renewable energy, such as solar and wind. We also offer a wide variety of technical services to meet customer needs and a diverse lineup of services to improve facility uptime.

## Nuclear power-related equipment



We offer decommissioning systems that utilize remote control technologies and radioactive waste treatment systems that utilize advanced solidification technologies (geopolymers).

### Main products



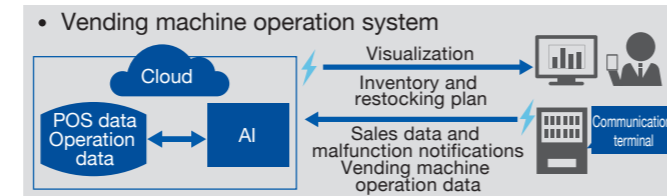
# Food and Beverage Distribution

Fuji Electric offers vending machines that contribute to labor and energy savings, as well as showcase and store systems that contribute to the distribution of safe and secure food products.

## Vending machines



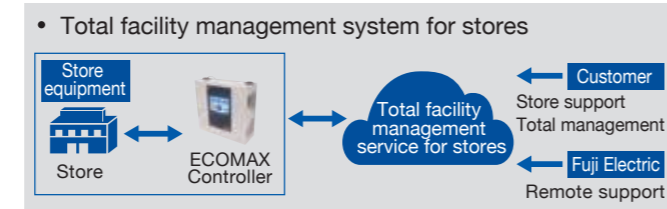
As a leading company in the industry, we are actively working to promote and expand the use of environmentally friendly vending machines and meet diverse needs through a wide variety of products. We optimize vending machine product replenishment planning and other operations by utilizing our proprietary communication devices, cloud servers, and AI technologies. In addition, our automatic tea dispensers and other beverage equipment are contributing to labor savings.



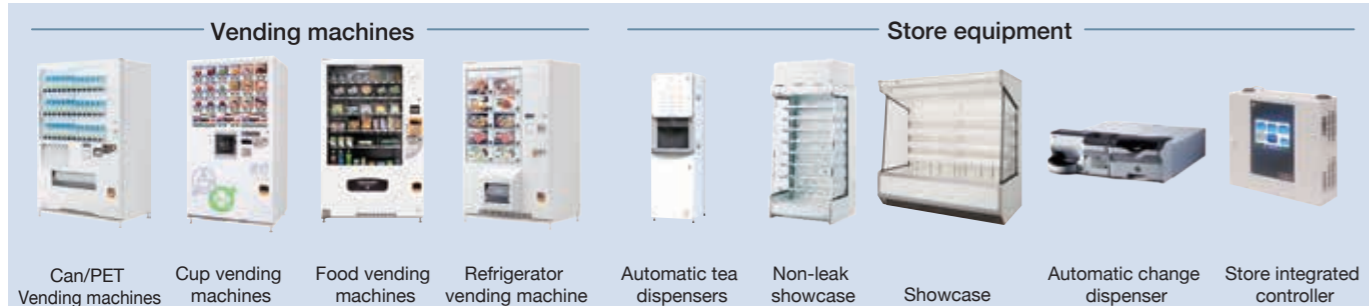
## Store distribution



We offer freezers, refrigerated showcases, and automatic change dispensers by combining our core technologies in energy, IT control, and refrigeration. In addition, we contribute to "food safety and security," "labor savings," and "energy savings" by integrating temperature and freshness control and equipment inspections for the entire store, as well as achieving optimal energy control through the store's integrated controller.



## Main products



**Services** We unify the management of requests for service from customers, service staff dispatches, and the results of repair works. Moreover, we position technical support staff close to customers as part of our efforts to heighten customer satisfaction.

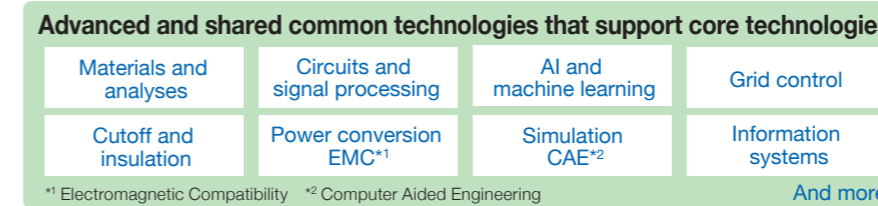
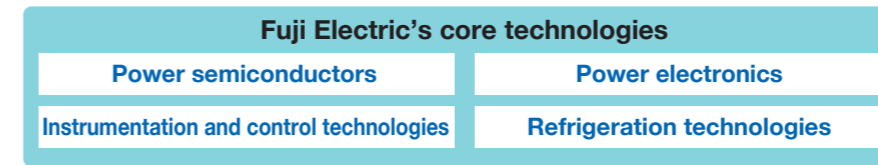
# Research and Development (R&D) / Manufacturing

Through innovations made in energy and environment technology, Fuji Electric will create products that will help realize a sustainable society.

## Research and Development

We have contributed to solving problems in various fields by developing many advanced systems that create energy, stabilize energy supplies, and achieve energy savings, automation, and vehicle electrification, utilizing our core technologies in power semiconductors, power electronics, instrumentation and control, and heating and cooling. Moving forward, we will continue to refine our field-driven, real-world technologies centered on the core technologies

we have cultivated since our founding, while integrating cutting-edge digital technologies that provide our customers with new value. In addition, we will seek to develop the most advanced technologies through partner collaboration and open innovation and intensive strengthening of our shared common technologies to innovate energy and environmental technologies that enable us to create products that help realize a sustainable society.



**Fuji Fusion Hub (co-creation space)**  
We established the Hub in 2020 as a place for co-creation with partners. We create new value by introducing our technologies, sharing challenges, and matching needs with solutions.

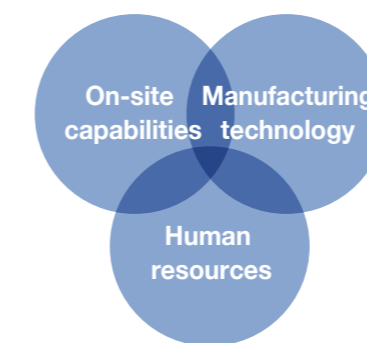
## Manufacturing

Aiming to manufacture products that satisfy customers in all respects, including quality, cost, and delivery, we have proceeded to enhance its manufacturing capabilities. At the same time, we are focused on augmenting on-site capabilities—which we have strengthened by restructuring supply chains—manufacturing technology, and human resources. Such efforts are boosting our competitiveness. In order to further strengthen our manufacturing capabilities, we will promote DX\* through manufacturing reforms and human resource development by expanding the application of digital and AI technologies. With Japan acting

as the mother base (plant), we are strengthening our global production network in accordance with our policy of pursuing local design, local production, and local consumption. Functioning as the mother base of our production technology, the Facility Technology Center concentrates on production technology development (advancing automation), equipment production (operator on equipment design and production), and technical and skills training (fostering production engineers, technicians, and global personnel).

\*DX: Digital transformation

## The Three Pillars for Enhancing Our Manufacturing Prowess



### On-site capabilities

The ability to enhance product manufacturing skills, manage and maintain sites, improve productivity, and reduce costs

### Manufacturing technology

The ability to develop manufacturing methods, production processes, and production equipment for mass production in step with product development

### Human resources

The capacity to develop the human resources underpinning manufacturing operations and to help them hone their skills and techniques



**Facility Technology Center**  
Production engineering and development / equipment production / technical and skills training

# Contributing to the creation of a sustainable society

Fuji Electric contributes to the resolution of social and environmental issues through its business activities.

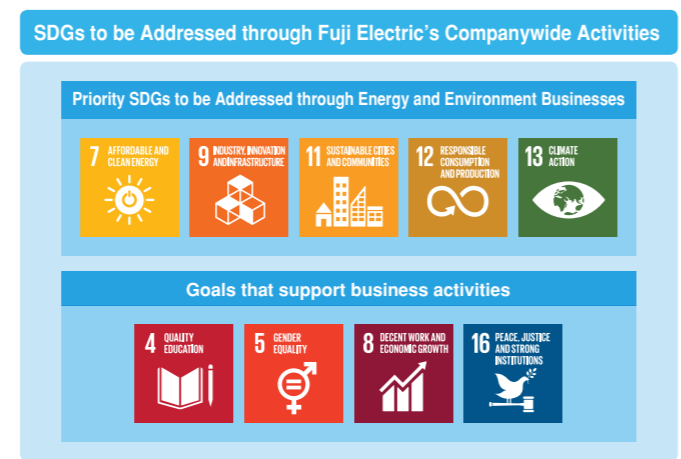
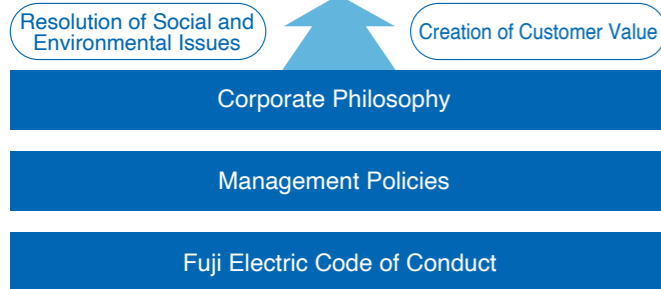
## Fuji Electric Corporate Activities and SDGs

Fuji Electric's corporate policy is to contribute to the realization of a safe, secure, and sustainable society through its energy and environmental businesses, based on its management philosophy of "contribute to prosperity," "encouraging creativity," and "seek harmony with the environment."

We have formulated nine SDG targets for all of our corporate activities. To help achieve these targets, we have established an SDG Promotion Committee and are carrying out initiatives that are in line with the international community's goal of achieving the SDGs



Contribute to the creation of a responsible and sustainable society



## Environmental Vision 2050

We aim to achieve a "decarbonized society," "recycling-oriented society" and "society in harmony with nature" by expanding the use of Fuji Electric's innovative clean energy technologies and energy-saving products.

<b>Realizing a decarbonized society</b>	Aiming to be carbon neutral throughout our supply chain
<b>Realizing a recycling-oriented society</b>	Promote green supply chains and 3R*1 activities to reduce environmental impact to zero
<b>Realize a society in harmony with nature</b>	Aim for zero influence on the ecosystem by corporate activities contributing to biodiversity

### Fiscal 2030 Target

We aim to achieve the following targets in order to limit temperature rise to 1.5°C above pre-industrial levels:

- Reduce greenhouse gas emissions across the supply chain by **more than 46%\***
- Reduce greenhouse gas emissions in production by **more than 46%\***
- Reduce CO<sub>2</sub> emissions through products by **more than 59 million tons/year**

\* Compared to FY2019

Fuji Electric prioritizes management initiatives that help achieve a sustainable society by solving energy and environmental issues. We have formulated "Environmental Vision 2050" as a long-term policy that contributes to realize a "decarbonized society," "recycling-oriented society" and "society in harmony with nature." In June 2020, we also endorsed the recommendations of the "Task Force on Climate-related Financial Disclosures" (TCFD\*2), an international framework for disclosing the financial impact of climate change.

\*1 3R refers to Reduce, Reuse, and Recycle activities collectively.  
\*2 TCFD: Task Force Climate-related Financial Disclosures

## Corporate Code of Conduct

Fuji Electric, and our employees, in our corporate philosophy state that we, "pledge as responsible corporate citizens in a global society to strengthen our trust with communities, customers and partners, and fulfill our mission in good faith," and through all corporate activities we will "contribute to prosperity," "encourage creativity," "seek harmony with the environment," while also contributing to the achievement of the United Nations Sustainable

Development Goals (SDGs). In order to practice our corporate philosophy to fulfill social responsibility and act with high ethical standards while understanding and complying with relevant laws, regulations, international rules and the spirit of such regulations and rules, both domestically and abroad, Fuji Electric and its employees have defined this code as a foundation for decision-making and behavior.

### 1. Respect and value all people

Fuji Electric and its employees respect human rights in their relationships within all corporate activities. In addition, we will promote the activities of diverse human resources, and strive to create a workplace that takes health and safety into consideration, with each employee having a rewarding job.

### 2. Respect and value our customers

Fuji Electric and its employees will strive to improve customer satisfaction by expanding business globally and providing safe, secure, and reliable products and services that make full use of energy and environmental technologies.

### 3. Respect and value our business partners

Fuji Electric and its employees, along with business partners, will promote procurement activities aimed at establishing fair and impartial transactions and a supply chain that supports a sustainable society.

### 4. Respect and value our shareholders and investors

Fuji Electric and its employees will deepen mutual understanding and trust by promoting honest and active information disclosure and constructive dialogue with shareholders and investors.

### 5. Respect and value the global environment

Fuji Electric and its employees will, according to the Fuji Electric Environmental Protection Basic Policy, proactively and actively tackle global environmental issues in all corporate activities and contribute to the realization of a low carbon, recycling society that is in harmony with nature.

### 6. Respect and value interaction with society

Fuji Electric and its employees, as good corporate citizens, actively participate in communities, communicate with local stakeholders, and contribute to their development through collaboration.

### 7. Make global compliance a top priority

#### 7-1 Thorough compliance

Fuji Electric and its employees, as members of a highly public group that declares it contributes to solutions to global problems such as the "environment" and "energy," recognize the importance of compliance, fully understand domestic and foreign laws, customs, and all other social norms and their spirit, comply with them, and always act with high social consciousness.

#### 7-2 Thorough risk management

Fuji Electric and its employees will implement thorough risk management for the sustainable growth of Fuji Electric.

### 8. Top management will thoroughly practice this standard

To put this standard into practice, Fuji Electric management will build and promote soundness, efficiency, transparency, an effective governance system, and a compliance system that ensures thorough compliance with laws and social norms. This standard will be shared with all employees and communicated to partners, etc., as well as supply chains. In the event of a violation of the law or any other situation that violates this standard, while working to resolve issues and fulfilling accountability to society, we will strive to investigate causes, recover damages, prevent recurrence, and deal strict punishment.



# History of Fuji Electric

Fuji Electric celebrated its 100th anniversary in 2023.


**1923** Fuji Electric Manufacturing Co., Ltd. was established as a capital and technology alliance between Japan-based Furukawa Electric Co., Ltd., and German-based Siemens AG. The result was a company with characteristics inherited from industry in both countries.



  
Company emblem, "FS" mark

**1935** Established Fuji Tsushinki Manufacturing Co., Ltd. by spinning off the Telephone Department (Present: Fujitsu Limited)

**1984** Changed company name to Fuji Electric Co., Ltd.

**2002** Introduced our corporate symbol mark 

**2003** Changed name to Fuji Electric Holdings Co., Ltd., owing to shift to pure holding company system

**2011** Changed company name to Fuji Electric Co., Ltd.

**2014** Created new corporate brand emblem for products 

**1942** Began operation of the Matsumoto Factory

**1943** Began operation of the Fukiage Factory and Tokyo Factory

**1925** Began operation of the Kawasaki Factory

**1944** Began operation of the Mie Factory

**1961** Began operation of the Chiba Factory

**1970** Established Fuji Electric Co., Ltd., USA (Present: Fuji Electric Corp. of America)

**1973** Began operation of the Otawara Factory

**1991** Began operation of the Yamanashi Factory

**1995** Established Fuji Electric (Thailand) Co., Ltd.

**1995** Established Fuji Electric Philippines, Inc.

**1996** Established Fuji Electric (Malaysia) Sdn. Bhd.

**1999** Established Fuji Electric (Shanghai) Co., Ltd. (Present: Fuji Electric (China) Co., Ltd.)

**2003** Established Dalian Fuji Bingshan Vending Machine Co., Ltd.

**2008** Fuji Electric FA Components & Systems Co., Ltd., merged operations with Schneider Electric Japan Ltd. (Power distribution and control equipment joint venture)

**2008** Established METAWATER Co., Ltd. as a joint venture with NGK Insulators, Ltd.

**2009** Established Fuji Electric India Private Ltd.

**2010** Established Fuji Electric Power Supply (Thailand) Co., Ltd. (Present: Fuji Electric Manufacturing (Thailand) Co., Ltd.)


**2010** Began operation of the Tsukuba Factory

**2011** Established PT. Fuji Electric Indonesia

**2013** Established Fuji Electric Vietnam Co., Ltd.

1920 1930 1950 1960 1970 1980 1990 2000 2010 2020


Power Generation

**1936** Built first hydraulic turbine, a 4,850 HP Francis Turbine 

**1955** Full-scale entry into thermal power generation business. Concluded an agreement with Siemens to deploy steam turbine manufacturing technologies. Delivered Japan's first supercritical multi-pressure type large-capacity turbine, one of the largest in Japan.

**1966** Supplied nuclear pressure vessels and other equipment to the Tokai Nuclear Power Plant 

**1977** Received an order for our first full-scale geothermal power generation facility 40 MW unit for El Salvador's electricity authority


**1998** Supplied 100 kW phosphoric acid fuel cell 


**2017** Delivered one of Japan's largest geothermal binary plants  5050 kW for Takigami Binary Power Plant

Power Electronics

**1924** Began manufacturing electric motor 

**1930** Began manufacturing mercury-vapor rectifier 

**1954** Began manufacturing ultra-compact magnetic switch 


**1965** Electric propulsion system fitted to Antarctic exploration ship "Fuji" 


**1974** Released installation-type ultrasonic flowmeter

**1980** Released the programmable logic controller "MICREX-P"


**1991** Released gas-insulated switchgear

**2002** Supplied an environmental radiation monitoring system 


**2018** Supplied exhaust gas cleaning systems for ships 

**2019** Released an on-site diagnostic system that uses analytics & AI 


**1925** Began manufacturing transformer. Delivered our first unit to a mining company

**1937** Began manufacturing watt-hour meter 


**1966** Released medium and large capacity UPS (200 kVA)


**1976** Began manufacturing general-purpose inverters 

**1988** Supplied world's first EIC integrated control system to a steel company

**1997** Supplied the world's first large-capacity flat IGBT equipped main converters for Shinkansen trains 

**2012** Released power conditioner for mega solar 

**2017** Supplied SiC equipped main converters for Shinkansen trains 


**2021** Released large-capacity UPS (1,200 kVA) (7500WX series) 

Semiconductors

**1959** Began manufacturing silicon diodes 

**1975** Began manufacturing bipolar transistors

**1988** Began manufacturing 1st-generation IGBTs 

**1997** Expansion of 4th-generation IGBT product lineup 

**2010** Development of next-generation SiC module power semiconductor 

**2016** Began shipping direct water-cooled power modules for automotive applications (Built-in RC-IGBT) 

**2018** Began shipping 7th-generation RC-IGBT for industrial equipment 


Food and Beverage Distribution


**1969** Released vending machines 

**1970** Released cup-type coffee vending machines

**1973** Released open showcases 

**1976** Released Hot & Cold vending machines

**2011** Released hybrid heat pump vending machines 

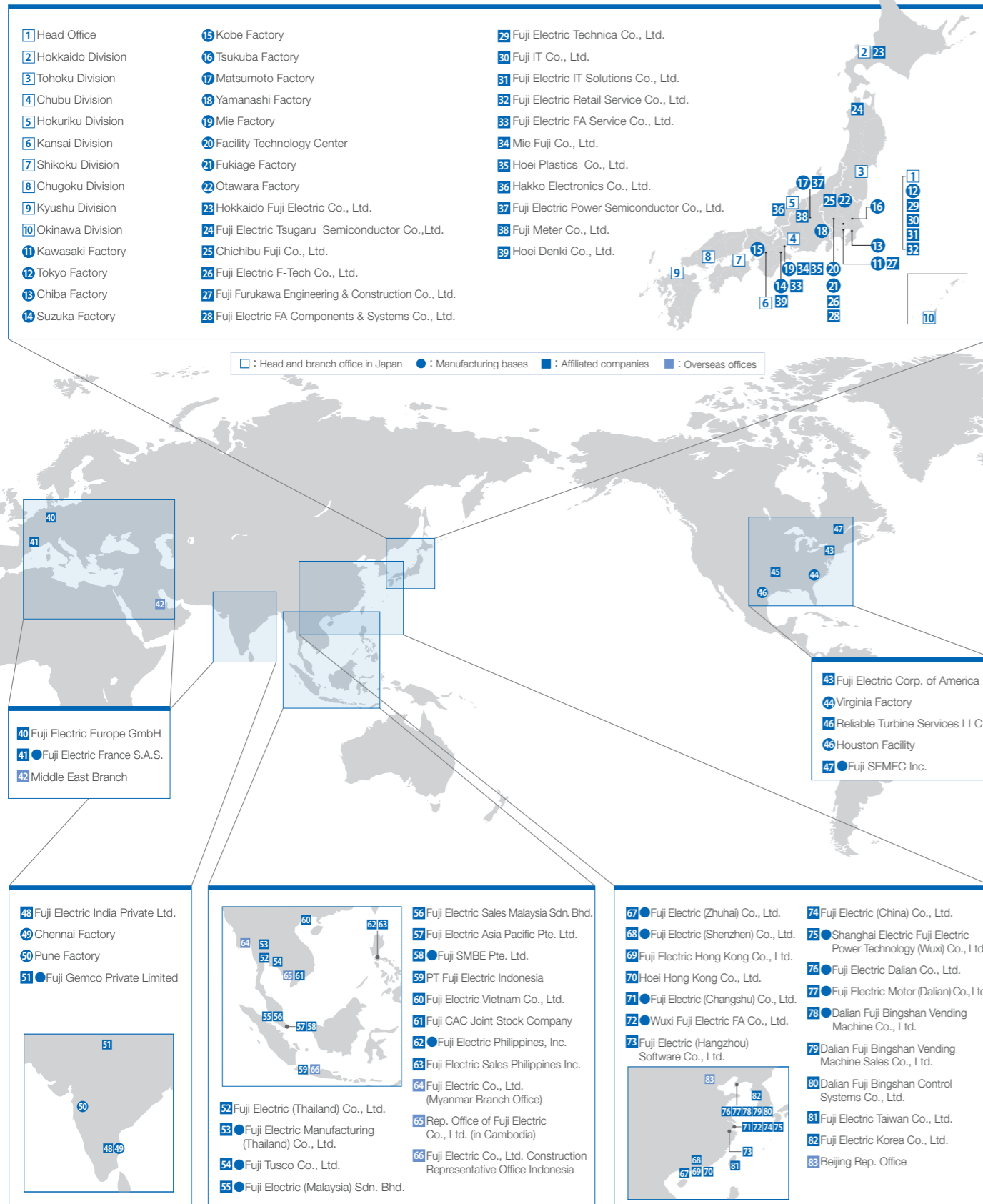
**2012** Released coffee machines for convenience stores 

**2023** Released ultra-energy-saving vending machine 



Website

Fuji Electric supplies products to customers across the globe through its more than 200 bases located in roughly 20 countries worldwide, and also offers support by utilizing its global network.



# Company Data

## Corporate Information

### Company Name

FUJI ELECTRIC CO., LTD.

### Capital Stock

¥47.6 billion (Year ended March 31, 2022)

### Established

August 29, 1923

### Number of Employees (Consolidated)

26,757 (As of March 31, 2022)

### Registered Address

1-1, Tanabeshinden, Kawasaki-ku, Kawasaki-shi, Kanagawa 210-9530, Japan

### Net Sales (Consolidated)

¥910.2 billion (Year ended March 31, 2022)

### Head Office

Gate City Ohsaki, East Tower, 11-2, Osaki 1-chome, Shinagawa-ku, Tokyo 141-0032, Japan

## Management (As of April 1, 2023)

### Directors

<b>Michihiro Kitazawa</b>	Representative Director Chairman of the Board Chief Executive Officer
<b>Shiro Kondo</b>	Representative Director Director and President Chief Operating Officer
<b>Toshihito Tamba</b>	Outside Director
<b>Naoomi Tachikawa</b>	Outside Director
<b>Yoshitsugu Hayashi</b>	Outside Director
<b>Yukari Tominaga</b>	Outside Director
<b>Michio Abe</b>	Director
<b>Junichi Arai</b>	Director
<b>Toru Hosen</b>	Director
<b>Hiroshi Tetsutani</b>	Director

### Executive Officers

<b>Shiro Kondo</b>	President Executive Officer	Chief Operating Officer In charge of Corporate R&D
<b>Michio Abe</b>	Senior Managing Executive Officer	In charge of Production & Procurement and Power Generation Business
<b>Masatsugu Tomotaka</b>	Senior Managing Executive Officer	In charge of Power Electronics Sales, Power Electronics Energy Business, Power Electronics Industry Business and Fuji Electric FA Components & Systems Co., Ltd.
<b>Junichi Arai</b>	Senior Managing Executive Officer	Corporate General Manager, Corporate Management Planning Headquarters General Manager, Export Administration Office In charge of compliance management
<b>Toru Hosen</b>	Senior Managing Executive Officer	Corporate General Manager, Semiconductors Business Group
<b>Takeshi Kadoshima</b>	Managing Executive Officer	General Manager, Human Resources and General Affairs Office In charge of crisis management
<b>Masashi Kawano</b>	Managing Executive Officer	Corporate General Manager, Power Electronics Energy Business Group
<b>Hiroshi Tetsutani</b>	Managing Executive Officer	Corporate General Manager, Power Electronics Industry Business Group
<b>Yoshitada Miyoshi</b>	Managing Executive Officer	General Manager, President's Office In charge of SDGs Promotion, Public Relations and IR
<b>Kenji Goto</b>	Executive Officer	Deputy Corporate General Manager, Power Electronics Energy Business Group
<b>Masahiro Morimoto</b>	Executive Officer	President and Representative Director, Fuji Electric FA Components & Systems Co., Ltd.
<b>Tadao Horie</b>	Executive Officer	Corporate General Manager, Power Generation Business Group
<b>Masato Miyake</b>	Executive Officer	General Manager, Legal Office, Corporate Management Planning Headquarters
<b>Keiichi Asano</b>	Executive Officer	Corporate General Manager, Food & Beverage Distribution Business Group
<b>Takashi Obinata</b>	Executive Officer	Corporate General Manager, Production & Procurement Group
<b>Hiroshi Ishii</b>	Executive Officer	Corporate General Manager, Power Electronics Sales Group

### Audit & Supervisory Board Members

<b>Yoshio Okuno</b>	Standing Auditor
<b>Junichi Matsumoto</b>	Standing Auditor
<b>Tetsuo Hiramatsu</b>	Outside Auditor
<b>Hirohiko Takaoka</b>	Outside Auditor
<b>Yuko Katsuta</b>	Outside Auditor



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Gate City Ohsaki, East Tower, 11-2, Osaki 1-chome, Shinagawa-ku, Tokyo 141-0032, Japan  
Tel: +81-3-5435-7111  
www.fujielectric.com



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